# LEPELLE-NKUMPI MUNICIPALITY ANNUAL REPORT FOR 2006/7 FINANCIAL YEAR

### **CHAPTER 1: INTRODUCTION AND OVERVIEW**

#### 1.1 MAYOR 'S FOREWORD

2006/7 marked the first term of the second democratically elected municipal councils in South Africa. Municipal council had during this period strengthened the foundation laid by their predecessors in improving quality of life amongst municipal citizens. The principle of continuity which underpins the composition of the newly elected council gave room for smooth transference of powers thus allowing for more acceleration of service delivery to the people.

This report aims to provide information on how the council sought to transform and strengthen the institutional capacity of the Municipality in order to improve our service to the people of Lepelle-Nkumpi.

Through this report we further confirm our commitment to transparent, participatory, and democratic local government. It is believed that the report would provide you with the answers and information you may have on what did the council do with its constitutional mandate and public funds during 2006/7 financial year.

Performance targets that the council had set for themselves included:

- To provide affordable, clean and potable water according to RDP standards to 1005 of the community by 2008
- To increase access to sanitation facilities to RDP level at 15% pa to reach 100% of the community by 2010
- To facilitate access to electricity by households to 12% pa to reach 100% of the community by 2010
- To construct an additional 20 kms of tarred roads and additional 200km of gravel roads by 2008
- To reduce overcrowding to 25 learners per classroom by 2010
- To reduce crime levels in the community by 2010
- To increase the number of libraries to at least 1 per cluster by 2010
- To provide adequate housing to 95% of the people by 2013
- To provide access to integrated waste management services to additional 20% of total households by 2010
- To boost economic growth of the Municipality and reduce employment by 15% by 2010
- To improve the governance and administrative capacity of LNM to 80% by 2011

 To achieve 50% growth and financial independence and stable municipality by 2010

The council had in 2006/7 managed to eliminate service delivery backlogs in the following areas:

- Provided water to 15 500 households
- 5140 households received free basic electricity
- 83450 households received free basic water
- Electrified four villages (1050 households)
- 500 households were provided with low cost housing
- 1107 households benefited from free basic sanitation in the form of VIP toilets
- 6 kms of roads constructed
- 200 temporary jobs created.

May I take this opportunity to thank all staff led by the Municipal manager for their hard work, my fellow councilors, our Magoshi and all the people of Lepelle-Nkumpi for your continued support in making the achieved milestones possible. Let's take the enthusiasm forward into 2007/8 and make Lepelle-Nkumpi the Municipality of choice.

### 1.2 OVERVIEW OF THE MUNICIPALITY

Lepelle-Nkumpi is one of the local municipalities within the Capricorn District Municipality in Limpopo and is located in the southern part of the Capricorn District. The municipality is pre-dominantly rural with a population of approximately 227 970 people and covers 3,454.78 km², which represents 20.4% of the District's total land area (Capricorn District Municipality Spatial Development Framework, 2004).

The municipality is divided into 27 wards which comprises a total of 110 settlements and 52 244 households. While the minimum subsistence income (breadline) for households to survive in Limpopo is considered to be R15 600 per year or R1 300 per month, 72% of the population of Lepelle-Nkumpi lives under the breadline, i.e. earns less than R15 600 per year. This implies that 72% of households will be unable to pay user charges for new services. 28.7% of households in the Lepelle-Nkumpi municipal area do not have an income. The situation calls for accelerated poverty alleviation programs as well as the expanded public works program.

Staff compliment of the municipality increased from 75 to 105 employees including appointment of municipal manager, thus strengthening the institutional capacity of the Municipality to deliver services to the people. However during the

same year municipality lost two key personnel at management level, i.e. acting manager cooperate services who was also deputy manager human resource. This had negative impact on the performance of the institution especially during the second term of the year.

Collection rate of the Municipality decreased slightly by 6%, from R 22 million to 21 million in the year under review. The challenge of not having the Debt Collection and Credit Control By – Laws led to ineffective revenue collection methods. Furthermore, the critical outstanding challenge of not having the status of being a Water Service Provider impacts negatively on collection of debts.

#### 1.3 EXECUTIVE SUMMARY

Council of Lepelle-Nkumpi Municipality had as its vision "a financially viable municipal council geared towards the improvement of the quality of life of the people by providing sustainable services".

To be able to attain this vision the council further set for themselves an overall aim of "effectively providing basic services and thus make a significant contribution to social and economic development of the community". The priorities for service delivery that were identified together with the community includes: Water and Sanitation, Roads and public transport, Land and Housing, Economic development, Electricity, Educational facilities, Health and welfare facilities and services, Safety and security, Environmental and waste management, Communication facilities, Sports, Arts and culture and recreational facilities, and Emergency and disaster services

In responding to the growing size of the municipality, and strengthen its institutional capacity to deliver on its mandate, council had in 2006 /7 revised its Organizational Structure with job purposes and functions per Department. The structure still provides for five departments, i.e. Strategic Planning, Corporate, Finance, Technical, and Community services.

After about a year without municipal manager, the council ultimately managed to fill this position and municipal manager resumed his duties in November 2006.

In responding to the challenges of lack of proper internal controls, the municipality has appointed an Audit committee plays a pivotal role in advising and offering support to management on extensive matters of service delivery.

Land use management scheme was approved during this financial year, and this will help improve coordination of land development within the municipality.

Though the issue of broadening its revenue base remains a challenge due to rural nature of the Municipality, Lepelle-Nkumpi had in 2006/7 financial year saw

revenue collection of R21 million. This is a positive sign towards achieving financial sustainability that would enable council to deliver even more improved services to the community.

#### **CHAPTER 2: PERFORMANCE HIGHLIGHTS**

The council of Lepelle-Nkumpi has during 2006/7 financial year, worked around the clock in trying to close service delivery gaps that were created over more than hundred years as speedily as possible. In collaboration with Capricorn district Municipality, provincial departments as well as Eskom, a lot has been achieved as indicated herein.

### Basic Services delivery levels in 2006/7

- Four villages have been electrified during 2006/7, and this brings the number of villages that are without electricity within the Municipality to Zero (excluding extensions which can count to complete villages)
- 500 households provided with water to RDP standard during the year
- 1107 households benefited from free basic sanitation in the form of VIP toilets
- Provided FBW to 83450 households

### Backlogs in service delivery

- 20 824 households do not have access to water within RDP level
- 19 931 households do not have access to electricity
- 38 393 households have no access to sanitation within RDP levels
- 5 223 households do not have access to housing within RDP level

### Service Delivery Challenges

Though the council works hard on improving service delivery levels within the Municipality, there are some challenges that they are faced with in the process. Key to these is:

- Too much reliant on grant funding hampers innovativeness in delivering services
- 72% of households earn below the bread line (R1 300 per month), thus making it difficult for households to pay for services which in turn limit Municipality to broaden its revenue base
- High vacancy rate affects smooth running of the institution
- Slow processes in approval of zoning and building plans due to moratorium on land allocation affected development negatively.

# **Service Delivery Backlogs**

Service Delive	Service Delivery backlogs						
Service	Water	Electricity	Sanitation	Refuse removal			
No. of households	52906	52906	52906	52906			
Minimum standards of service	6kl	50khw	VIP latrine	801 bin once a week			
No. of HH not receiving MSoS at beginning of financial year	20 824	7 407	37167	44 106			
No. of households provided with MSoS during the year	500	1050	1107	1200			
No. of HH not receiving MSoS at end of financial year	20 324	6 357	36 060	42 906			

**Building and Zoning plans: 2006/7** 

<b>-</b> ananig ana <b>-</b> oning	p.a 2000/			
Category	Total number of application received	Total number of application	Applications outstanding	
		approved	(end June 2007)	
			/	
Residential	276	388	225	
Business	325	5	280	
Church	29	9	20	

# CHAPTER 3: HUMAN RESOURCE AND OTHER ORGANIZATIONAL MANAGEMENT

Human Resource is responsible for Selection and recruitment, training and development, Occupational health and safety, organizational development and performance management, and legal services and labour relations management. Foregoing were all attempts made during the year under review to effect improvements in the above key performance areas.

#### 3.1 Administrative Policies

The following policies were adopted during the year under review:

Recruitment and Selection, Performance Management, Employment Equity Plan.

## 3.2 Staffing Information

The municipality had a staff complement of 105 employees.

The following are filled positions and vacancy levels per function

Filled Posts	Vacancies
Municipal_Manager's Office	
Municipal manager	
	None
Strategic Planning and LED	
1x Secretary	Town Planning technician
1x Investment Officer	Business Development officer
1x Town Planner	
Finance Department	
2x Cahiers	1x Credit Control Officer
1x Asset Clerk	1x procurement clerk
	1x Accountant Budget
1x Procurement Officer	1x Senior Cashier
	1x Clerk-Salaries

Corporate Services Department	
	1X Corporate Services Manager
1x Registry clerk	Legal officer
1x Deputy manager admin	1x Personnel Officer
1x Chief committee officer	1x PMS Officer
Technical Services Department	
PMU manager	1x General Assistants: Pounds
Secretary	3x General Assistants ;Electrical
	Services
Technician	1x Superintendent; Roads, Storm
	Water
	3x Building inspectors
Community Services Department	
1x Assistant Manager ; Special Focus	1x Chief Protection Officer
1x Admin Officer	1x Artisan
2x Grave Digger	1xSupervisor:Roads
1x Assistant Librarian	1x Clerk: Librarian

# Personnel Expenditures trends over the last two years

2003/04 R 7 Million 2004/05 R 9 Million 2005/06 R13 Million 2006/07 R21 Million

## **Names of Medical Aid and Pension Funds**

Medical Aid /Pension Fund	Membership				
	·				
Bonitas	35				
Hosmed	8				
Medshield	1				
Samwumed	1				
La Health	9				
Key health	1				
Municipal Employee Pension Fund	54				
Gratuity Pension Fund	19				
National Fund of Municipal workers	2				
Local municipal pension fund	27				

The employer contribution towards Medical Aid was –R567 274
The employer contribution towards Pension Fund R1 405 674

## **Total posts, Filled Posts and Vacancies**

Function	Total Posts	Filled Posts	Vacancies
Municipal	4	3	1
Manager			
Planning and LED	10	8	8
Corporate	55	51	4
Technical	14	7	7
Social/Community	22	11	11
Financial services	27	19	8

3.3 Arrears Owed to municipality

	<u></u>		
	30 Days	60 Days	Total
Councilors	R 6384	38 641	R45 025
Senior Officials	R16 980	86 008	R102 988

## **Equity per Function**

FUNCTION	Race	Male	Female	Disabled
MM	В	3	1	-
Strategic	В	5	4	1
Planning &				
LED				
Finance	В	10	10	-
Technical	В	8	4	-
Corporate	В	23	22	-
Community	В	9	4	2
Mayor	В	2	2	-

## 3.4 Salary Disclosures - Councilors

Total package		Car	Cell phone	Total
Salary	Medical aid		•	

Mayor	296 373.00		98790.96	134 04.00	408567.96
Speaker	237 099.00		79032.00	134 04.00	329
					535.00
Chief Whip	222279.96		740 92.92	13404.00	309776.88
Executive	110 0297.64		366759.36	752 76.00	154
member					2333.00
Ordinary	3111 918.60	15069.6	103	292	4457023.2
_		0	7295.00	740.00	0
TOTAL	4967968.20	15069.6	165	408228.0	7047236.0
		0	5970.24	0	0

# 3.3 Salary Disclosures – Senior Officials

	Municipal Manager	CFO	Manager- Technical	Manager Strategic Planning	Manager Corporate Services	Manager Community Services	Total
Salary	420984.00	267969	243600	243600	243600	243600	
Housing Allowance	N/A	544800		N/A	5449	6996	
Cell phone	N/A	4800.00	7500	7500	7500	7500	
Travel	N/A	66992.28	8744,72	8744.72	60833	87098.04	
Medical aid	N/A	23040	20851.20	N/A		23040	
UIF	1497.36	1497.36	1497.36	1497.36		1497.36	
Pension fund	92616.48	59313.24	53592.00	53592.00		53592.00	

# CHAPTER 4: AUDITED STATEMENTS AND RELATED FINANCIAL INFORMATION

## **Attached**

# CHAPTER 5: FUNCTIONAL AREA AND SERVICE DELIVERY REPORTING

# ANNEXURE

## **TABLE OF CONTENTS**

Function	Sub-Function	Page
General Information		11
Executive and Council		
Finance and Administration	Finance	14
	Human Resources	17
	Other Administration (Procurement)	
Planning and Development	Economic Development	22
Health	Clinics	25
	Ambulance	
Community and Social Services	All inclusive	29
Housing		33
Public Safety	Police (Traffic)	36
Waste Management	Solid Waste	38
Waste Water Management	Sewerage	41
Road Transport	Roads	43
	Public Buses	
Water	Water Distribution	48

Electricity	Electricity Distribution	52
	Street Lighting	55

# LEPELLE-NKUMPI MUNICIPALITY GENERAL INFORMATION

Reporting Level	Detail	Total	
Overview:	Provide a general overview of municipality: this may include a short narrative of issues peculiar to the municipality and issues specific to the financial year being reported		
Information:			
imormation.			
1	Geography: Geographical area in square kilometers	3,454.87 square	
	Note: Indicate source of information	kilometers Demarcation Board	
2	Demography: Total population Note: Indicate source of information	227965 Census 2001	
3	Indigent Population Source- Municipal indigent register An indigent is someone who has and a family with income lower than R1 100.00	9 000	
4	Total number of voters	227 970	
5	Aged breakdown: - 65 years and over - between 40 and 64 years - between 15 and 39 years - 14 years and under	15285 45163 47377 120139	
6	Household income: - over R3,499 per month - between R2,500 and R3,499 per month - between R1,100 and R2,499 per month - under R1,100 per month  Source- Statistics SA-July 2004	5715 4340 8232 214023	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Planning information	Municipal baseline study was conducted to update information; a fully fledged study is planned for 2007/8.		

Function: Finance and Administration
Sub Function: Finance

Reporting Level	Detail	Total
Overview:	Includes all activities relating to the finance function of the municipality.	
Description of the Activity:	The function of finance within the municipality is administered as follows and includes:  The management and administration of the municipal revenues, expenditures, assets and liabilities. Proper budgeting processes which involves thorough community participation that recognizes their needs in the Municipal Budget. Accountability and transparency with regard the management and administration of the financial affairs of the municipality. Supply Chain Management systems which allows the business sector to compete in a fair, transparent and competitive manner with the objective of promoting local economic development. The provision of water, refuse removal, sewerage are also key functions of the municipality.	
	These services extend to include provision of services such as refuse, sewerage, water and other services but do not take account of provision of electricity which resides within the jurisdiction of Eskom. The municipality has a mandate to:  Provide water services on behalf of the water authority, sewerage, refuse and other free basic services to communities.	
	The strategic objectives of this function are to:  Provision of basic services to communities with the aim of maximizing service delivery and becoming financially viable and sustainable.  The key issues for 2006/7 are:  Effective management of revenue, expenditure, assets and liabilities. Collect debts owed to the municipality. Increase revenue collection rates and establish financial controls and revenue enhancement	

	strategies.		
Analysis of the Function:	Statistical information		
1	Debtor billings: number and value of monthly billings:		
	Function -	8 000 households	2 13 2000
	<ul> <li>Number and amount billed each month across debtors by function .</li> <li>Billing is done for water services and refuse removal only.</li> </ul>		
2	Debtor collections: value of amount received and interest:		
	- Value received from monthly billings each month and interest from the previous month across debtors by	1 750 000	1 750 000
	Note:		
3	Debtor analysis: amount outstanding over 30, 60, 90 and 120 plus days:		
		31 564 960	
4	written off:		
	- Total debts written off each month across debtors by function (eg: water, electricity etc)	None	N/A
	Note: create a suitable table to reflect write offs each month across debtors by function		
5	Property rates (Residential):  No property rates are collected as municipality does not have valuation roll. Development of valuation roll is planned for next financial year.	None	R (000s) N/A
	Valuation for its planned for flext infamolal year.	0	0
Reporting Level	- Detail	To	tal

	Property rates (Commercial):		R (000s)
	- Number and value of properties rated	0	00
	- Number and value of properties not rated	0	00
	- Number and value of rate exemptions	0	00
	- Rates collectible for the current year		
7	Regional Service Council (RSC) levies:		R (000s)
	<ul> <li>Number and value of returns</li> </ul>	N/A	0
	- Total Establishment levy		_
	- Total Services levy		
	<ul> <li>Levies collected for the current year</li> </ul>		
8	Property valuation:		
	- Year of last valuation	N/A	
	- Regularity of valuation	5 years	
9	Indigent Policy:		
	<ul> <li>Quantity (number of households affected)</li> </ul>	9 000	
	- Quantum (total value across municipality)		
10	Creditor Payments:	R (000s)	
	Table Attached	<value></value>	<age></age>
	DWAF - R 1 200 000 Office of the Auditor	3,666,655	60 days
	General R216 000 SGL Engineers R390 000		
	GA Kemp R150 000 Third Party Payments		
	R413 000	- (2.2.2.)	
11	Credit Rating:	R (000s)	
	<list credit="" details="" here="" rating=""></list>	<value></value>	<date></date>
	List here whether your Council has a credit		
	rating, what it is, from whom it was provided		
10	and when it was last updated	D (000-)	D (000a)
12	and when it was last updated External Loans:	R (000s)	R (000s)
12	and when it was last updated  External Loans: - Total loans received and paid during the year	R (000s) <received></received>	R (000s) <paid></paid>
12	and when it was last updated  External Loans: - Total loans received and paid during the year  Note: Create a suitable table to reflect the		
12	and when it was last updated  External Loans:  - Total loans received and paid during the year  Note: Create a suitable table to reflect the  balance of each external loan at the beginning		
12	and when it was last updated  External Loans: - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year		
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12	and when it was last updated  External Loans:  - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of		
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	and when it was last updated  External Loans:  - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of repayment should be also disclosed in the table.		
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	and when it was last updated  External Loans:  - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of repayment should be also disclosed in the table.  Delayed and Default Payments: <list and="" default="" delayed="" here="" payments=""></list>		
	and when it was last updated  External Loans:  - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of repayment should be also disclosed in the table.  Delayed and Default Payments: <list and="" default="" delayed="" here="" payments=""> List here whether Council has delayed payment</list>	<received></received>	<paid></paid>
	and when it was last updated  External Loans:  - Total loans received and paid during the year Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of repayment should be also disclosed in the table.  Delayed and Default Payments: <list and="" default="" delayed="" here="" payments=""></list>	<received></received>	<paid></paid>
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Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
1. Increase municipal revenue base. 2. Develop valuation roll.3.Cost recovery 4.Collect revenue in Traffic function.5.Repair broken meters.	The Revenue collection for 2005/06 was at 76% as compared against the budget. It increased by 22% as compared to the revenue collection of 2004/05. The valuation roll has not yet been developed pending court implications against the municipality. Cost recovery schemes have not been implemented and the Water Authority has been approached for assistance. 15% of Traffic Revenue has been collected with effect from February 2006. Repairs of broken meters has not been done because of budget constraints and capacity in operations and maintenance functions. The plan is to approach the Water Service Authority and relevant stakeholders to assist as the municipality is experiencing water and income loss.	Collection rate increased by only 22% as compared to 2005/2006	To increase revenue collection by 40% in 2006/2007.

Function: Finance and Administration

Sub Human Resources

Function:

Reporting Level	Detail	Total
Overview:	Includes all activities relating to the human resource management function of the municipality including recruitment, selection and induction - also performance management systems, code of conduct detail and decision making systems. Note: Read in conjunction with Chapter 3 on <i>Human Resource Management</i> .	
Description of the Activity:	The function of human resource management within the municipality is administered as follows and includes:  Selection and Recruitment, Training and Development, Legal Services and Labour Relations, Occupational Health and Safety, Organizational Development  HR and OM  The organizational Structure is aligned with the constitutional mandate of municipality, salary levels, scales and functions  The municipality had approved Employment Equity plan  The training of employees was done in line with the SDA and the Workplace Skills Plan  Three officials were sent to training on LED, NQF level 6 offered by Wits university. The other four finance staff were sent to training for certificate program in management development for municipal finance, also offered by Wits university. One official attended training on project management offered by SAMDI. Other short training courses were attended by 60% of staff.  54 employees were put on ABET learnership programme.  Two (2) financial inters were enrolled.	
Analysis of the Function:	Number of posts and costs to employer	104 8 671 274

Management Specialist/Professional t	17	2 131 208
- Field (Supervisory/Foremen)	15	1 781 479
Office clerical/Administrative	27	2 153 833
- Non-professional (blue collar, outside	45	2 604 754
workforce)		
Temporary Staff	0	00
Contract staff	0	00

Key Performance Area		Current	Target
Human resource management including performance management	During the year 2006/7 all Section Managers signed their performance contracts. Staff on levels 2 and below did not sign performance plans. Performance of Managers and organization were never evaluated to establish whether plans were achieved or not. There was no Audit Committee to monitor performance		

Function: Finance and Administration

Sub Function: Other Administration (Procurement)

Reporting Level	Detail	Total
Overview:	Includes all activities relating to overall procurement functions of the municipality including costs associated with orders, tenders, contract management etc	
Description of the Activity:	The function of procurement within the municipality is administered as follows and includes:	
	To set up the proper procurement systems of goods and services which are fair, transparent, equitable, competitive and cost - effective. To promote local economic development through the implementation of	
	the supply chain management policies. To ensure value for money in provision of basic services to the communities.	

	. The municipality has a mandate to:		
	Ensure the implementation of the Supply Chain Management Policy that is fair, equitable, transparent, competitive, and cost -effective.		
	The strategic objectives of this function are to:  Maximize Service Delivery and promote		
	accountability through implementation of a fair and transparent supply chain management system.		
	The key issues for 2006/7 are:  Establish a supply chain management unit.		
	Training of Supply Chain management practitioners. Setting up of Supply Chain Management procedures in line with the SCM Treasury regulations. Develop an		
	Asset Management Policy in line with SCM regulations. Update the Municipal Asset		
	Register.		
Analysis of the Function:	Details of tander / progurament activities		
1	Details of tender / procurement activities: - Total number of times that tender committee	14	
	met during year - Total number of tenders considered - Total number of tenders approved - Average time taken from tender	14 9 30 days	
	advertisement to award of tender Note: Figures should be aggregated over year		
2	across all municipal functions  Details of tender committee:		
	- Details of tender committee membership  1. Manager: Technical Services, 2. Strategic		
	Planning , 3. Acting Corporate Services Manager 4. Acting CFO,5. Community Services manager		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target

Establish a supply chain management unit. Training of Supply Chain management practitioners. Setting up of Supply Chain Management procedures in line with the SCM Treasury regulations. Develop an Asset Management Policy in line with SCM regulations. Update the Municipal Asset Register.	One official has already been hired to establish the SCM unit.50% of personnel involved in SCM have been trained. The SCM policy has been developed. The Asset Management policy is not yet developed and the asset register is not properly updated.	The SCM Unit is not 100% complete.	To increase human capital in the SCM unit by 2006/2007.To finalize the Acquisition unit by finalizing the Asset policy and asset Register by 06/07.
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Function: Planning and Development
Sub Economic Development
Function:

Reporting Level	Detail	То	tal
Overview:	Includes all activities associated with economic development initiatives		
Description of the Activity:	Economic development department of the municipality provides environment conducive for business development and support through policy development, land development and creation of platform for dialogue.  The function of economic planning / development within the municipality is administered as follows and includes:		
	Creation of enabling environment for business development through infrastructure development; Provide support to aspiring SMMEs through procurement policies and training; Provide land for economic development activities, Policy development for regulation of business development, Create platform for dialogue on economic opportunities.		
	The strategic objectives of this function are to: Stimulate economic growth and development within the municipality; To reduce unemployment and poverty levels amongst the community; The key issues for 2006/7 are: Unemployment; Land availability; Poor infrastructure development; SMME development; Preferential procurement policies.		
Analysis of the Function:	Number and cost to employer of all economic development personnel:		R (000s)
	- Professional (Directors / Managers) - Non-professional (Clerical / Administrative)	3 1	701 080 68 376

	- Temporary - Contract	2	0
	- Contract	0	0
2	Detail and cost of incentives for business		R
2	investment:		(000s)
	None- Policy still to be developed		0
3	Detail and cost of other urban renewal		R
	strategies: Refurbishment of Lebowakgomo showground;		(000s) 00
	Establishment of hawkers facilities;		750 000
	Development of LED strategy		695 000
	Datail and act of other mind development		
4	Detail and cost of other rural development strategies:		R (000s)
	Land use management scheme developed		0
	2kms of tarred road constructed		2
_			million
5	Number of people employed through job creation schemes:		
	- Short-term employment	200	180 000
	- Long-term employment		
	Note: total number to be calculated on full-time		
	equivalent (FTE) basis, and should only be		
	based on direct employment as a result of municipal initiatives		
6	Number and cost to employer of all Building		R
	Inspectors employed:		(000s)
	- Number of Building Inspectors	0	0
	- Temporary	0	0
	- Contract	0	0
6	Details of building plans:		
	- Number of building plans approved	49	
	- Value of building plans approved	unknown	
Reporting	Detail	То	tal
Level	Note: Figures should be aggregated over year		
	to include building plan approvals only		
7	Type and number of grants and subsidies		R
	received:		(000s)
	July- September 2006, EU grant for	1	695 000
I	development of LED strategy		

Note: total value of specific planning and development grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	
Mar, Apr to Jun this year.	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Establishment of economic	Established 24 hawkers' stalls. More     stalls to be established in 2007/8	24	100
assets; SMME support; Lobby and advocacy for PDI's Promotion and marketing of municipality; Land use management	2. Hosted three SMME seminars on available opportunities for SMMEs; 3. Municipality adopted preferential procurement policy that would support emerging entrepreneurs. 4. Land use management scheme approved by council. Land use committee to be established 5. Approved LED strategy for the municipality	3	4
management			

Function: Health Sub Clinics

**Function:** 

Reporting Level	Detail	То	tal
Overview:	Includes all activities associated with the provision of health		
Description of the Activity:	The function for the provision of community health clinics within the municipality is administered as follows and includes:  The function for the provision of community health clinics within the municipality is administered by the provincial department of Health and not yet devolved to the municipality.  These services extend to include <function area="">, but do not take account of <function area=""> which resides within the jurisdiction of <national other="" private="" provincial="" sector=""> government. The municipality has a mandate to:  <li>List here&gt;  The strategic objectives of this function are to:  <li>List here&gt;  The key issues for 200X/0Y are:  <li>List here&gt;</li></li></li></national></function></function>		
Analysis of the Function:	<pre><provide (as="" a="" information="" minimum):="" on="" statistical=""> Number and cost to employer of all health personnel: N/A - Professional (Doctors/Specialists) - Professional (Nurses/Aides) - Para-professional (Clinic staff qualified) - Non-professional (Clinic staff unqualified) - Temporary - Contract Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include</provide></pre>	<total> <total> <total> <total> <total> <total> <total> <total></total></total></total></total></total></total></total></total>	R (000s) <cost> <cost> <cost> <cost> <cost> <cost> <cost></cost></cost></cost></cost></cost></cost></cost>
2	total salary package  Number, cost of public, private clinics servicing population:		R (000s)

	<ul><li>Public Clinics (owned by municipality)</li><li>Private Clinics (owned by private, fees based)</li></ul>	<total> <total></total></total>	<cost></cost>
3	Total annual patient head count for service provided by the municipality:	Total	
	- 65 years and over	<total></total>	
	- between 40 and 64 years	<total></total>	
	- between 15 and 39 years	<total></total>	
	- 14 years and under	<total></total>	
	Note: if no age range available, place to other		
4	Estimated backlog in number of and costs to build clinics:		R (000s)
	<li>details&gt;</li>	<total></total>	<cost></cost>
	Note: total number should appear in IDP, and cost in future budgeted capital works programme		
5	Type and number of grants and subsidies received:		R (000s)
	<pre><list each="" grant="" or="" separately="" subsidy=""></list></pre>	<total></total>	<value></value>
	Note: total value of specific health clinic grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		
6	Total operating cost of health (clinic) function:		R (000s)

<list achieved="" actual="" also="" an="" and="" any="" at="" between="" details="" explanation="" financial="" five="" for="" improvements="" key="" least="" next="" of="" over="" p="" performance="" performance,="" planned="" provide="" providing="" the="" variance="" variance.="" year,="" year.<=""></list>	Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
here>	five key performance areas relative to the above function as articulated in	over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any		

Function:

Health

Sub

Function: Ambulance

Reporting Level	Detail	То	tal
Overview:	Includes all activities associated with the provision of ambulance services		
Description of the Activity:	The function of provision of an ambulance service within the municipality is administered solely by provincial Health Department.  List administration of each function here: this should detail what is offered, and how it is offered to the community> These services extend to include <function area="">, but do not take account of <function area=""> which resides within the jurisdiction of <national other="" private="" provincial="" sector=""> government. The municipality has a mandate to: List here&gt; The strategic objectives of this function are to: List here&gt; The key issues for 200X/0Y are: List here&gt;</national></function></function>		
Analysis of the Function:	<pre><provide (as="" a="" information="" minimum):="" on="" statistical=""> Number and cost to employer of all ambulance service personnel:     Professional (Doctors/Specialists)     Professional (Nurses/Aides)     Para-professional (Ambulance officers qualified)     Non-professional (Ambulance officers unqualified)     Temporary     Contract Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</provide></pre>	<total> <total> <total> <total> <total> <total> <total> <total></total></total></total></total></total></total></total></total>	R (000s) <cost> <cost> <cost> <cost> <cost></cost></cost></cost></cost></cost>

2	Number and total operating cost of ambulance vehicles servicing population:		R (000s)
	- Aged less than 10 years	<total></total>	<cost></cost>
	- Aged 10 years or greater	<total></total>	<cost></cost>
	Note: this figure should be taken from the plant		
	replacement schedule		
3	Total annual patient head count:		
	- 65 years and over	<total></total>	
	- between 40 and 64 years	<total></total>	
	- between 15 and 39 years	<total></total>	
	- 14 years and under	<total></total>	
	Note: list total number transported		
5	Type and number of grants and subsidies		R
	received:		(000s)
	<pre><list each="" grant="" or="" separately="" subsidy=""></list></pre>	<total></total>	<value></value>
	Note: total value of specific health ambulance		
	grants actually received during year to be		
	recorded over the five quarters - Apr to Jun last		
	year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to		
	Jun this year.		
6	Total operating cost of health (ambulance)		R
	function		(000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<list above="" areas="" articulated="" as="" at="" budget="" five="" function="" here="" in="" key="" least="" performance="" relative="" the="" to=""></list>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.		

Function: Community and Social Services

Sub

Function: All inclusive

Overview: Includes all activities associated with the provision of community and social services  Description of the Activity: The function of provision of various community and social services within the municipality is administered as follows and includes:  These services extend to include (Community Halls, Cemeteries and Parks and Sports facilities), but do not take account of (Library Services, Museums and galleries, Child Care, Aged care, Schools and Crematoriums) which resides within the jurisdiction of the Province and District Municipality. The municipality has a mandate to:  To improve access to sports, Arts and Culture, preserve heritage site  The strategic objectives of this function are to:  To improve access to sports, arts, culture and recreation facilities for all communities by 2010  The key issues for 2006/07 are:  -Upgraded Lebowakgomo stadium -Hosted the following events: Mayor's marathon, Maphungubje arts festival, Indegenous games, O.R. Tambo games, Launched three sporting games, Lobbyed two sporting hubs equipment.  -Marketed local art product worth 24 000Participated in national indigenous games, and	Reporting Level	Detail	Total
the Activity:  and social services within the municipality is administered as follows and includes:  These services extend to include (Community Halls, Cemeteries and Parks and Sports facilities), but do not take account of (Library Services, Museums and galleries, Child Care, Aged care, Schools and Crematoriums) which resides within the jurisdiction of the Province and District Municipality. The municipality has a mandate to:  To improve access to sports, Arts and Culture, preserve heritage site  The strategic objectives of this function are to: To improve access to sports, arts, culture and recreation facilities for all communities by 2010  The key issues for 2006/07 are:  -Upgraded Lebowakgomo stadium -Hosted the following events: Mayor's marathon, Maphungubje arts festival, Indegenous games, O.R. Tambo games, Launched three sporting games, Lobbyed two sporting hubs equipmentMarketed local art product worth 24 000.	Overview:		
Halls, Cemeteries and Parks and Sports facilities), but do not take account of (Library Services, Museums and galleries, Child Care, Aged care, Schools and Crematoriums) which resides within the jurisdiction of the Province and District Municipality. The municipality has a mandate to: To improve access to sports, Arts and Culture, preserve heritage site The strategic objectives of this function are to: To improve access to sports, arts, culture and recreation facilities for all communities by 2010 The key issues for 2006/07 are: -Upgraded Lebowakgomo stadium -Hosted the following events: Mayor's marathon, Maphungubje arts festival, Indegenous games, O.R. Tambo games, Launched three sporting games, Lobbyed two sporting hubs equipmentMarketed local art product worth 24 000.	•	and social services within the municipality is	
won 9 medals, Participated in O.R. Tambo national games Identified municipal heritage sites		Halls, Cemeteries and Parks and Sports facilities), but do not take account of (Library Services, Museums and galleries, Child Care, Aged care, Schools and Crematoriums) which resides within the jurisdiction of the Province and District Municipality. The municipality has a mandate to:  To improve access to sports, Arts and Culture, preserve heritage site  The strategic objectives of this function are to:  To improve access to sports, arts, culture and recreation facilities for all communities by 2010  The key issues for 2006/07 are:  -Upgraded Lebowakgomo stadium -Hosted the following events: Mayor's marathon, Maphungubje arts festival, Indegenous games, O.R. Tambo games, Launched three sporting games, Lobbyed two sporting hubs equipment.  -Marketed local art product worth 24 000.  -Participated in national indigenous games, and won 9 medals, Participated in O.R. Tambo national games.	

Analysis of the Function:			
1	Nature and extent of facilities provided:	no of	no of
	Library considers	facilities:	users:
	- Library services	4	37000
	<ul><li>- Museums and art galleries</li><li>- Other community halls/facilities</li></ul>	<i>0</i> 5	0 104000
	- Cemeteries and crematoriums	1	44000
	- Child care (including crèches etc)	30	0
	- Aged care (including aged homes, home	0	0
	help)		
	- Schools	197	50 679
	- Sporting facilities (specify)	2	62000
	- Parks	1	10 000
2	Number and cost to employer of all personnel		R(000s)
	associated with each community services function:		
	- Library services	1	0
	- Museums and art galleries	0	0
	- Other community halls/facilities	0 3 2	R138000
	- Cemeteries and crematoriums		R92000
	- Child care	30	0
	- Aged care		0
	- Schools	197	0
	- Sporting facilities	1	46000
	- Parks	1	0
6	Total operating cost of community and social services function		R240000

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
to facilitate access to social and development services to 90% of the community by 2009	Special Programs Special Programs hosted: -Disability agricultural workshop -Human rights and bill of rights for the aged -Workshop for women in leadership -Public hearing on children 's rights	100%	100%
2, 2000			

unction:

Housing

Sub

Function: N/A

Reporting Level	Detail	7	<b>Total</b>
Overview:	Includes all activities associated with provision of housing		
Description of the Activity:	The function of provision of housing within the municipality is administered as follows and includes:		
Provision of low cost housing.	The municipality's task is to identify beneficiaries within the Municipality. This is done the Ward Councillors and Community Development Workers by compiling housing needs analysis		
	The function of housing provision is still within the Department of Local Government and Housing		
	The strategic objectives of this function are to provide adequate housing to 95% of needy people by 2013		
	Key Issues for the 2006/7  Quality and Incomplete houses Shortage of Serviced land for development		
Analysis of the Function:	The function of housing provision is still within the Department of Local Government and Housing  Number and cost of all personnel associated		R (000s)
	with provision of municipal housing: - Professional (Architects/Consultants) - Field (Supervisors/Foremen) - Office (Clerical/Administration) - Non-professional (blue collar, outside	0 0 0 0	0 0 0 0
	workforce) - Temporary - Contract	0	0

	Note: total number to be calculated on full-time		
	equivalent (FTE) basis, total cost to include		
	total salary package. Professional includes		
0	project design, Field includes all tradespersons.		D (000a)
2	Number and total value of housing projects		R (000s)
	planned and current:	500	R17768,200
	<ul><li>Current (financial year after year reported on)</li><li>Planned (future years)</li></ul>	500	K17700,200
	Note: provide total project and project value as	300	
	per initial or revised budget		
3	Total type, number and value of housing		R (000s)
3	provided:		/ (0003)
	RDP Standard House	500	R17768.200
	Note: total number and total value of housing	000	1017700.200
	provided during financial year		
4	Total number and value of rent received from	2	R8800
•	municipal owned rental units	_	71000
	<pre></pre> <pre>&lt;</pre>	0	0
	over to residents>		
5	Estimated backlog in number of (and costs to		R (000s)
	build) housing:		, ,
	The function of housing provision is still within	0	0
	the Department of Local Government and		
	Housing		
	Note: total number should appear in IDP, and		
	cost in future budgeted capital housing		
	programmes		
6	Type of habitat breakdown:		
	- number of people living in a house or brick	0	0
	structure		
	- number of people living in a traditional	0	0
	dwelling	0	
	- number of people living in a flat in a block of	0	0
	flats - number of people living in a	0	0
	town/cluster/semi-detached group dwelling	U	"
	- number of people living in an informal	0	0
	dwelling or shack		
	- number of people living in a room/flat let	0	0
Reporting			-
Level	Detail	-	Γotal
7	Type and number of grants and subsidies		R (000s)
	received:		
	The Municipality does not receive any grant for	0	0
	housing		

	Note: total value of specific housing grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		
8	Total operating cost of housing function	0	0

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target

Function: Public Safety

Sub

Function: Police (Traffic)

Reporting Level	Detail	То	tal
Overview:	Includes police force and traffic (and parking) control		
Description of the Activity:	Police function is carried out by provincial department and traffic function is devolved to the municipality in 2006.  The following services are offered to the community:		
	-Community policing -Traffic control -Patrol services		
	The strategic objectives of this function are to:  To Maintain law and order  The key issues for 2006/7 are:  -High crime rate  -High traffic accidents  -Women and child abuse (family violence)		
Analysis of the Function:			
1	Number and cost to employer of all personnel associated with policing and traffic control: - Professional (Senior Management) - Field (Detectives/Supervisors) - Office (Clerical/Administration) - Non-professional (visible police officers on the street)	0 0 0 0	R (000s) 0 0 0
	- Volunteer - Temporary - Contract	0 0 0	0 0 0

2	Personnel costs for traffic are carried by provincial department of roads and transport as part of devolution of traffic function agreement.  Total number of call-outs attended: - Emergency call-outs - Standard call-outs Note: provide total number registered, based on	0 0	
	call classification at municipality		
3	Average response time to call-outs:		
	- Emergency call-outs - Standard call-outs	0 287	
		207	
4	Total number of targeted violations e.g.: traffic offences:		
	The station has during the financial year recorded 500 offences. The offences include drivers license, defective lights, seatbelts, speed, violation of traffic signals.	500	
5	Total number and type of emergencies leading to a loss of life or disaster:		
	Emergency responses are carried by the provincial office.	0	
6	Type and number of grants and subsidies received:		R (000s)
	Municipality does not receive grants for traffic functions	0	0
7	Total operating cost of police and traffic function		0

Key P Performance Ta	Fargets Against Actual Achieved and Plans to Improve Performance	Current	Target
enforcement test and licensing test en test	The municipality managed to repair the traffic esting station as well as other routes used for esting of drivers licenses. Equipments for law inforcement such as alcohol tester, vision ester and speed measuring were procured. Two additional vehicles were transferred to the eaffic station		

Function: Sub Function: **Waste Management** 

Solid Waste

Reporting Level	Detail	Total	
Overview:	Includes refuse removal, solid waste disposal and landfill, street cleaning and recycling		
Description of the Activity:	The refuse collection functions of the municipality are administered as follows and include:  The Refuse collection were outsourced to private contractor  These services extend to include (collection of domestic waste) but do not take account of (establishment of land fill site and industrial and medical waste) which resides within the jurisdiction of Provincial department and District Municipality). The municipality has a mandate to:  Collection domestic waste and collection of revenue  The strategic objectives of this function are to: to provide access to integrated and structured waste management services  The key issues for 2006/07 are:  The Municipality does not have a licensed land fill site		
Analysis of the Function:	Number and cost to employer of all personnel associated with refuse removal:	1	R (000s)
	<ul><li>- Professional (Engineers/Consultants)</li><li>- Field (Supervisors/Foremen)</li><li>- Office (Clerical/Administration)</li><li>- Non-professional (blue collar, outside)</li></ul>	1 0 0	70 000 0 0

	workforce) - Temporary - Contract	0	0
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package		
2			R (000s)
	- Removed by municipality at least once a week	10000	R98804.92
	- Removed by municipality less often - Communal refuse dump used	5 0	10000
	- Own refuse dump - No rubbish disposal Note: if other intervals of services are available,	200 41000	0
3	please provide details  Total and projected tonnage of all refuse disposed:		
	- Domestic/Commercial - Garden	1152 5000	14000 6000
	Note: provide total tonnage for current and future years activity		
4	Total number, capacity and life expectancy of refuse disposal sites:	refuse disposal site is unlicensed and will be replaced soon.	
	- Domestic/Commercial (number) - Garden (number)	0	0
	Note: provide the number of tip sites, their total current capacity and the expected lifespan as at end of reporting period		
Reporting Level	Detail	То	tal
5	Anticipated expansion of refuse removal service:		R (000s)
	- Domestic/Commercial - Garden	10000 0	250000 0
	Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality		
6			

	<ul><li>Quantity (number of households affected)</li><li>Quantum (value to each household)</li></ul>	0	
	Note: Provide details of how many households		
	receive the FBS provision, and the average		
	value it means per household. Describe in		
	detail the level of Free Basic Services provided.		
7	Total operating cost of solid waste management		R1.2
	function		million

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
to provide access to integrated and structured waste management services	Managed to provide waste management services to 10 000 household, and planning to expand services to two municipal growth points.	Only the R293 town that benefits from this service	To extent the service to two Municipal growth points

Function: Waste Water Management

Sub

Function: Sewerage etc

Reporting Level	Detail	Total	Cost
Overview:	Includes provision of sewerage services not including infrastructure and water purification, also includes toilet facilities		
Description of the Activity:	The sewerage service is the competency of the District Municipality and Department of Water Affairs <list administration="" and="" detail="" each="" function="" here:="" how="" is="" is<="" it="" of="" offered,="" p="" should="" this="" what=""></list>		
	offered to the community> These services extend to include <function area="">, but do not take account of <function area=""> which resides within the jurisdiction of <national other="" private="" provincial="" sector=""> government. The municipality has a mandate to: <list here=""> The strategic objectives of this function are to: <list here=""> The key issues for 200X/0Y are: <list here=""></list></list></list></national></function></function>		
Analysis of the Function:	<pre><provide (as="" a="" information="" minimum):="" on="" statistical=""> Number and cost to employer of all personnel associated with sewerage functions: - Professional (Engineers/Consultants) - Field (Supervisors/Foremen) - Office (Clerical/Administration) - Non-professional (blue collar, outside workforce) - Temporary - Contract</provide></pre>	<total> <total> <total> <total> <total> <total></total></total></total></total></total></total>	R (000s) <cost> <cost> <cost> <cost> <cost></cost></cost></cost></cost></cost>

5	Total operating cost of sewerage function		R (000s)
	detail the level of Free Basic Services provided.		
	receive the FBS provision, and the average value it means per household. Describe in		
	Note: Provide details of how many households		
Reporting Level	Detail	Total	Cost
	<ul><li>Quantity (number of households affected)</li><li>Quantum (value to each household)</li></ul>	<total> <value></value></total>	
4	Free Basic Service Provision:		
	anticipated to benefit and total additional operating cost per year to the municipality		
	Note: provide total number of households		
	- No toilet provision	<total></total>	<cost></cost>
	- Bucket latrine	<total></total>	<cost></cost>
	- Pit latrine	<total></total>	<cost></cost>
	- Flush/chemical toilet	<total></total>	(000s) <cost></cost>
3	please provide details  Anticipated expansion of sewerage:		R
	Note: if other types of services are available,		
	- No toilet provision	<total></total>	<cost></cost>
	- Bucket latrine	<total></total>	<cost></cost>
	- Pit latrine with ventilation	<total> <total></total></total>	<cost></cost>
	Chemical toilet     Pit latrine with ventilation	<total></total>	<cost></cost>
	- Flush toilet (with septic tank)	<total></total>	<cost></cost>
	and type and cost of service: - Flush toilet (connected to sewerage system)	<total></total>	(000s) <cost></cost>
2	Number of households with sewerage services,		(000a)
	total salary package		
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<list above="" areas="" articulated="" as="" at="" five="" function="" in<="" key="" least="" p="" performance="" relative="" the="" to=""></list>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.		

the budget here>		

Function: Road Transport Sub

Function: Roads

Reporting Level	Detail	Total	Cost
Overview:	Municipality 's mandate is Construction and maintenance of roads within the municipality's jurisdiction		
Description of the Activity:			
the 7 touvity.	-Construction of roads -maintenance of municipal roads		
	The municipality has a mandate to:		
	-Provide municipal roads linking district and provincial roads -Maintain all municipal roads		
	The strategic objectives of this function are to:  Provide at least 20km additional tarred road		
	The key issues for 2006/7 are: -Quality of roads constructed -Insufficient equipment for road maintenance		
Analysis of the Function:	<pre><provide (as="" :="" a="" information="" minimum)="" on="" statistical=""></provide></pre>		
1	Number and cost to employer of all personnel associated with road maintenance and construction:		R (000s)
	<ul><li>- Professional (Engineers/Consultants)</li><li>- Field (Supervisors/Foremen)</li><li>- Office (Clerical/Administration)</li></ul>	1 0 1	406 000 0 68 000

	- Non-professional (blue collar, outside workforce)	0	0
	- Temporary	0	0
	- Contract	0	Ö
2	Total number, kilometres and total value of road		R
	projects planned and current:		(000s)
	- New bitumenised (number)	40km	R 4
	- Existing re-tarred (number)	30	million 0
	- New gravel (number)	0	Ö
	- Existing re-sheeted (number)	0	Ö
	, , ,		
3	Total kilometres and maintenance cost		R
	associated with existing roads provided	00	(000s)
	- Tar - Gravel	30 50	40 000
	Note: if other types of road provided, please	50	40 000
	provide details		
4	Average frequency and cost of re-tarring, re-		R
	sheeting roads		(000s)
	- Tar, once in five years	<total></total>	<cost></cost>
	- Gravel, monthly		
5	Note: based on maintenance records  Municipality id still in the process of drawing		R
]	master plan for municipal roads		(000s)
	master plant for manusipal reads	<total></total>	<cost></cost>
Reporting Level	Detail	Total	Cost
	Note: total number should appear in IDP, and		
	cost in future budgeted road construction		
	programme		
6	Type and number of grants and subsidies		(200a)
	received: MIG		(000s) R 7
	WIIG		million
	Note: total value of specific road grants actually		
	received during year to be recorded over the		
	five quarters - Apr to Jun this year, Jul to Sep,		
_	Oct to Dec, Jan to Mar, Apr to Jun this year.		5.5.0
7	Total operating cost of road construction and		R 5 8
	maintenance function		million

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Construction and maintenance of roads	6km of roads was constructed, and 50 km or roads maintained. Planning to construct 20km tarred road next financial year.		

Function: Road Transport

Sub

Function: Public Buses

Reporting Level	Detail	Total	Cost
Overview:	Includes all activities associated with the provision of a public bus service to the community		
Description of the Activity:	The Service is the competency of the Department of Roads and Transport  List administration of each function here: this should detail what is offered, and how it is offered to the community> These services extend to include function/area>, but do not take account of function/area> which resides within the jurisdiction of <national other="" private="" provincial="" sector=""> government. The municipality has a mandate to: List here&gt; The strategic objectives of this function are to: List here&gt; The key issues for 200X/0Y are: List here&gt;</national>		
Analysis of the Function:	<pre><provide (as="" a="" information="" minimum):="" on="" statistical=""> Number and cost to employer of all public bus service personnel:   - Professional (Engineers/Consultants)   - Field (Supervisors/Foremen incl. inspectors)   - Office (Clerical/Administration)   - Non-professional (blue collar, outside workforce incl. drivers)   - Temporary   - Contract Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include</provide></pre>	<total> <total> <total> <total> <total> <total> <total> <total></total></total></total></total></total></total></total></total>	R (000s) <cost> <cost> <cost> <cost> <cost> <cost></cost></cost></cost></cost></cost></cost>

	total salary package		
2	Number and total operating cost of public buses servicing population:		R (000s)
	- Aged less than 10 years	<total></total>	<cost></cost>
	- Aged 10 years or greater	<total></total>	<cost></cost>
	Note: this figure should be taken from the plant replacement schedule		
3	Total kilometres of all buses travelled:		
	<complete></complete>	<total></total>	
	Note: total number of kilometres travelled by entire fleet for year		
4	Total number of passengers:		
	<complete></complete>	<total></total>	
	Note: total number of paying passengers		
	travelling for year		
5	Total number of bus related complaints		
	received:		
	<complete></complete>	<total></total>	
	Note: total number of complaints received by paying customers for year		
6	Type and number of grants and subsidies		R
	received:		(000s)
	<pre><list each="" grant="" or="" separately="" subsidy=""></list></pre>	<total></total>	<value></value>
	Note: total value of specific bus transport grants		
	actually received during year to be recorded		
	over the five quarters - Apr to Jun last year, Jul		
	to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year		
7	Total operating cost of public bus service		R
	function		(000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<list at="" least<br="">five key performance areas relative to the above function as articulated in the budget here&gt;</list>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.		

Function: Water

Sub

**Function: Water Distribution** 

Reporting Level	Detail	Total	Cost
Overview:	Includes the bulk purchase and distribution of water		
Description of the Activity:	The sewerage service is the competency of the District Municipality and Department of Water Affairs <pre> <list administration="" and="" community="" detail="" each="" function="" here:="" how="" is="" it="" of="" offered="" offered,="" should="" the="" this="" to="" what=""> These services extend to include <function area="">, but do not take account of <function area=""> which sits within the jurisdiction of <national other="" private="" provincial="" sector=""> government. The municipality has a mandate to: </national></function></function></list></pre> <pre> <list here=""> The strategic objectives of this function are to: </list></pre> <list here=""> The key issues for 200X/0Y are:</list>		
1	<pre><provide (as="" a="" information="" minimum):="" on="" statistical="">  Number and cost to employer of all personnel associated with the water distribution function:     Professional (Engineers/Consultants)     Field (Supervisors/Foremen)     Office (Clerical/Administration)     Non-professional (blue collar, outside workforce)     Temporary     Contract</provide></pre>	<total> <total> <total> <total> <total> <total> <total> <total></total></total></total></total></total></total></total></total>	R (000s) <cost> <cost> <cost> <cost> <cost> <cost> <cost> <cost></cost></cost></cost></cost></cost></cost></cost></cost>

	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include		
	total salary package.		
2	Percentage of total water usage per month		
	<pre></pre> // <pre>// <pre>//</pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre>	<volume></volume>	<volume></volume>
	Note: this will therefore highlight percentage of total water stock used per month		
3	Total volume and cost of bulk water purchases		R (000s)
	in kilolitres and rand, by category of consumer - Category 1 <insert here=""></insert>	<volume></volume>	<cost></cost>
	- Category 1 <insert here=""></insert>	<volume></volume>	<cost></cost>
	- Category 2 <insert here=""></insert>	<volume></volume>	<cost></cost>
	- Category 4 <insert here=""></insert>	<volume></volume>	<cost></cost>
4	Total volume and receipts for bulk water sales	-voiume>	R (000s)
_	in kilolitres and rand, by category of consumer:		/((0000)
	- Category 1 <insert here=""> (total number of households)</insert>	<volume></volume>	<cost></cost>
	- Category 2 <insert here=""> (total number of households)</insert>	<volume></volume>	<cost></cost>
	- Category 3 <insert here=""> (total number of households)</insert>	<volume></volume>	<cost></cost>
	- Category 4 <insert here=""> (total number of households)</insert>	<volume></volume>	<cost></cost>
5	Total year-to-date water losses in kilolitres and rand		R (000s)
	<detail total=""></detail>	<volume></volume>	<cost></cost>
Reporting Level	Detail	Total	Cost
6	Number of households with water service, and		R (000s)
	type and cost of service:		
	- Piped water inside dwelling	<total></total>	<cost></cost>
	- Piped water inside yard	<total></total>	<cost></cost>
	- Piped water on community stand: distance <	<total></total>	<cost></cost>
	200m from dwelling - Piped water on community stand: distance >	<total></total>	<cost></cost>
	200m from dwelling	etatal>	<000th
	- Borehole	<total> <total></total></total>	<cost></cost>
	- Spring - Rain-water tank	<total></total>	<cost></cost>
	Note: if other types of services are available,	~lolai~	~CU3!~
	please provide details		
7	Number and cost of new connections:		R (000s)
_	<detail total=""></detail>	<number></number>	<cost></cost>
8	Number and cost of disconnections and reconnections:		R (000s)
	<detail total=""></detail>	<number></number>	<cost></cost>

9	Number and total value of water projects planned and current:		R (000s)
	<ul><li>Current (financial year after year reported on)</li><li>Planned (future years)</li></ul>	<total> <total></total></total>	<cost></cost>
	Note: provide total project and project value as per initial or revised budget		
10	Anticipated expansion of water service:		R (000s)
	- Piped water inside dwelling	<total></total>	<cost></cost>
	- Piped water inside yard	<total></total>	<cost></cost>
	- Piped water on community stand: distance <	<total></total>	<cost></cost>
	200m from dwelling		
	- Piped water on community stand: distance >	<total></total>	<cost></cost>
	200m from dwelling		
	- Borehole	<total></total>	<cost></cost>
	- Spring	<total></total>	<cost></cost>
	- Rain-water tank	<total></total>	<cost></cost>
	Note: provide total number of households		
	anticipated to benefit and total additional		
	operating cost per year to the municipality		
11	Estimated backlog in number (and cost to		R (000s)
	provide) water connection:		, ,
	- Piped water inside dwelling	<total></total>	<cost></cost>
	- Piped water inside yard	<total></total>	<cost></cost>
	<ul> <li>Piped water on community stand: distance &lt;</li> <li>200m from dwelling</li> </ul>	<total></total>	<cost></cost>
	- Piped water on community stand: distance >	<total></total>	<cost></cost>
	200m from dwelling		
	- Borehole	<total></total>	<cost></cost>
	- Spring	<total></total>	<cost></cost>
	- Rain-water tank	<total></total>	<cost></cost>
	Note: total number should appear in IDP, and		
	cost in future budgeted capital housing		
	programmes		
12	Free Basic Service Provision:		
	- Quantity (number of households affected)	<total></total>	
	- Quantum (value to each household)	<value></value>	
	Note: Provide details of how many households		
	receive the FBS provision, and the average		
	value it means per household. Describe in		
	detail the level of Free Basic Services provided.		<b>-</b> (2.2.2.)
13	Type and number of grants and subsidies		R (000s)
	received:	., , ,	
	<pre><list each="" grant="" or="" separately="" subsidy=""></list></pre>	<total></total>	<value></value>
	Note: total value of specific water grants		
	actually received during year to be recorded		
	over the five quarters - Apr to Jun last year, Jul		

	to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	
14	Total operating cost of water distribution function	R (000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<list at="" least<br="">five key performance areas relative to the above function as articulated in the budget here&gt;</list>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.		

Function:	Electricity
Function:	Electricity
Sub	
Function:	Electricity Distribution

Reporting Level	Detail	Total	Cost
Overview:	Includes the bulk purchase and distribution of electricity		
Description of the Activity:	The electricity Service is the competency of ESKOM  Electrification of villages by outsourcing to contractors.  These services extend to include electrification of villages and provision of Free Basic Electricity, but do not take account of further electrification which resides within the jurisdiction of Eskom The municipality has a mandate to:  Provide Free Basic Electricity  The strategic objectives of this function are to: to facilitate and coordinate access to electricity to the communities  The key issues for 2006/7 are:  The Municipality does not have a electricity license, thus making it difficult to provide electricity infrastructure to households.		
Analysis of the Function:	<pre><provide (as="" a="" information="" minimum):="" on="" statistical=""></provide></pre>		
1	Number and cost to employer of all personnel associated with the electricity distribution function:		R (000s)
	- Professional (Engineers/Consultants) - Field (Supervisors/Foremen)	0 0	120 000
	- Office (Clerical/Administration)	0	0

	- Non-professional (blue collar, outside	0	0
	workforce)	0	_
	- Temporary - Contract	0	0
	- Contract	U	U
2	Total quantity and cost of bulk electricity		R
	purchases in kilowatt hours and rand, by		(000s)
	category of consumer (Done by Eskom).	,	,
	Sale of electricity function still performed by	<volume></volume>	<cost></cost>
	ESKOM,		
	Residential	4.401.4000	10004
	- Commercial	<volume></volume>	<cost></cost>
	- Industrial	<volume></volume>	<cost></cost>
	- Mining	<volume></volume>	<cost></cost>
	- Agriculture - Other	<volume></volume>	<cost></cost>
2		<volume></volume>	<cost></cost>
3	Total quantity and receipts for bulk electricity		(000a)
	sales in kilowatt hours and rand, by category of consumer:		(000s)
	- Household	<volume></volume>	<cost></cost>
	- Commercial	<volume></volume>	<cost></cost>
	- Industrial	<volume></volume>	<cost></cost>
	- Mining	<volume></volume>	<cost></cost>
	- Agriculture	<volume></volume>	<cost></cost>
	- Other	<volume></volume>	<cost></cost>
4	Total year-to-date electricity losses in kilowatt		R
	hours and rand		(000s)
	<detail total=""></detail>	<volume></volume>	<cost></cost>
5	Number of households with electricity access,	46 549	
	and type and cost of service:	households	
Reporting Level	Detail	Total	Cost
	- Electrified areas		
	- Municipal	<total></total>	<cost></cost>
	- Eskom	1	R1000
			000
	- Alternate energy source		
	- Gas	<total></total>	<cost></cost>
	- Paraffin	<total></total>	<cost></cost>
	- Solar	<total></total>	<cost></cost>
	- Wood	<total></total>	<cost></cost>
	- Non electrified	<total></total>	<cost></cost>
	Note: if other types of services are available,		
	please provide details		
6	Number and cost of new connections:		R

			(000s)
		<volume></volume>	<cost></cost>
7	Number and cost of disconnections and		R
	reconnections		(000s)
	<detail total=""></detail>	<volume></volume>	<cost></cost>
8	Number and total value of electrification		R
	projects planned and current:		(000s)
	- Current (financial year after year reported on)	<total></total>	<cost></cost>
	- Planned (future years)	<total></total>	<cost></cost>
	Note: provide total project and project value as		
	per initial or revised budget		
9	Anticipated expansion of electricity service:		R
			(000s)
	<detail total=""></detail>	<total></total>	<cost></cost>
	Note: provide total number of households		
	anticipated to benefit and total additional		
	operating cost per year to the municipality		
10	Estimated backlog in number (and cost to		R
	provide) water connection:		(000s)
	<detail total=""></detail>	<total></total>	<cost></cost>
	Note: total number should appear in IDP, and		
	cost in future budgeted capital housing		
	programmes		,
11	Free Basic Service Provision:		`
	- Quantity (number of households affected)		
	- Quantum (value to each household)	65W0 000	
	Note: Provide details of how many households		
	receive the FBS provision, and the average		
	value it means per household. Describe in		
40	detail the level of Free Basic Services provided.		
12	Type and number of grants and subsidies		(200-)
	received:	11 - 1 - Ib	(000s)
	<pre><li>list each grant or subsidy separately&gt;</li></pre>	<total></total>	<value></value>
	Note: total value of specific electricity grants		
	actually received during year to be recorded		
	over the five quarters - Apr to Jun last year, Jul		
	to Sep, Oct to Dec, Jan to Mar, Apr to Jun this		
40	year.		
13	Total operating cost of electricity distribution		(000=)
	function		(000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target

<list above="" areas="" articulated="" as="" at="" budget="" five="" function="" here="" in="" key="" least="" performance="" relative="" the="" to=""></list>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.	

Function: Electricity
Sub

Function: Street Lighting

Reporting Level	Detail	Total	Cost
Overview:	Includes all activities associated with the provision of street lighting to the community		
Description of the Activity:	Street lighting responsibilities of the municipality are administered as follows and include:  The installation and Maintenance of Street lighting  These services extend to include Repairs and Maintenance but do not take account of Energisation which resides within the jurisdiction of ESKOM The municipality has a mandate to:  Maintain and Repair the street lights  The strategic objectives of this function are to: to facilitate and coordinate access to electricity to the communities  The key issues for 2006/7 are:  The Municipality does not have a electricity licence		
Analysis of the Function:			
1	Number and total operating cost of streetlights servicing population:		R (000s)
	The street lighting services about 8800 households	400	R1 million
2			

Total bulk kilowatt hours consumed for street lighting:	
Information not kept at Municipality	0
, , , ,	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
to facilitate and coordinate access to electricity to the communities	The Municipality has spend R1 million for the maintenance of street lights		to fix all faulty street lights within the Municipality